

## AGENDA

### Welcome and Introductions

- |       |   |                                   |
|-------|---|-----------------------------------|
| 10:00 | 1. Comments from the Chair<br><ul style="list-style-type: none"> <li>▪ OAECE Director Announcement</li> </ul> | Terry Ogawa, Chair                |
| 10:10 | 2. Approval of Minutes – May 8, 2019  | <b>Action Item</b><br>Terry Ogawa |

### Public Policy

- |       |  |                                     |
|-------|--|-------------------------------------|
| 10:15 | 3. 2019-20 State Budget Negotiations and Priority Legislation  | Dean Tagawa and Michele Sartell     |
| 10:45 | 4. Draft Findings and Recommendations on Los Angeles County’s Early Care and Education Comprehensive Fiscal Analysis   | Jeanna Capito and Karen Yarbrough   |
| 11:30 | 5. Assembly Blue Ribbon Commission on Early Childhood Education Recommendations: Considerations for Los Angeles County | Celia Ayala and Jacquelyn McCroskey |

### Ongoing Efforts

- |       |   |                  |
|-------|---|------------------|
| 12:00 | 6. Strategic Planning: Reviewing and Refining | Maura Harrington |
|-------|---|------------------|

### Wrap-up

- |       |  |                      |
|-------|--|----------------------|
| 12:50 | 7. Announcements and Public Comments     | Meeting Participants |
| 12:55 | 8. Meeting in Review and Call to Adjourn | Terry Ogawa          |

### Next Meeting:

Wednesday, September 11, 2019, 10:00 a.m. to 12:00 p.m.  
 Kenneth Hahn Hall of Administration  
 500 West Temple Street Room 743  
 Los Angeles, CA 9001



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## Meeting Minutes for May 8, 2019

### Welcome and Introductions

#### 1. Call to Order and Comments by the Chair

Chair Terry Ogawa opened the meeting of the Policy Roundtable for Child Care and Development (Roundtable) at 10:06 a.m. with self-introductions.

Mrs. Ogawa shared that Ms. Gail Groner is unable to join the Roundtable to speak on the Assembly Blue Ribbon Commission on Early Childhood Education's Final Report. Hopefully, she will be able to participate in a future meeting. Ms. Ogawa moved on to congratulating Ms. Ofelia Medina for her recent appointment to the Policy Roundtable.

Mrs. Ogawa mentioned an e-mail that was sent to the entire Roundtable from Commission Services asking each member to complete a survey/questionnaire. The due date for survey responses is June 14th. A comprehensive report will be completed by the Roundtable staff.

Mrs. Ogawa announced that nominations are now being accepted for Vice-Chair as of 2019-2020. Beginning the new fiscal year, Ms. Jackie Majors will be the new Chair. Karla Pleitéz Howell has offered to serve for the next two years as the Vice-Chair, followed by two years as the Chair. Ms. Ogawa opened the floor to additional nominations. Ms. Howell shared that participating in the evolution of Roundtable, has been amazing and what she is most excited about and the reason why she put forward her name is the new opportunity that exists with the Department of Public Health and helping figure out how we provide strategic input, and the opportunity to share something truly unique in Los Angeles County.

*Ms. Nellie Ríos-Parra made a motion to elect Ms. Karla Pleitéz Howell as Vice Chair beginning in 2019-20; Dr. Richard Cohen seconded the motion. The motion unanimously passed.*

Dr. Robert Gilchick provided an update on the Office of the Advancement of Early Care and Education Director search. Dr. Gilchick stated that the paperwork is still in process. The request to hire has gone from the Department of Public Health to the Chief Executive Office for approval. Dr. Barbara Ferrer, Director of the Department of Public Health, has personally reminded Human Resources that the process needs to be completed as soon as possible.

#### 2. Approval of April 10, 2019 Minutes

*Upon a motion by Ms. Alex Himmel and seconded by Ms. Karen Chang, the minutes for the April 10, 2019 were approved. Karla Pleitéz Howell and Jackie Majors abstained.*

### Public Policy

#### 3. Public Policy Platform

Ms. Michele Sartell, on behalf of the Joint Committee on Legislation, referred meeting participants to their packets for supporting materials. Every year the Joint Committee on Legislation meets to review the current Public Policy Platform in preparation for submitting to County's Legislative



Affairs Office child care and development items to be included in the County's legislative agenda for the next legislative session. The Joint Committee has no changes to the items that would be elevated to the County's legislative agenda. On the other hand, the Joint Committee recommended some changes to the items that serve as examples of each platform issue, highlighted in yellow. Given the emerging field and changes to date, the Joint Committee recommended adding language to bolster professional development to include trauma informed practices, integrating early child mental health consultation into early education programs to help build staff capacity, and addressing oversight of license exempt providers as now required under the federal Child Care and Development Block Grant. In addition, edits reflect advocacy efforts for a streamlined single reimbursement system that is regionalized in terms of the costand suggest expanding twelve-months of continuous eligibility for families receiving CalWORKs Stage 1 Child Care, and exploring 24-months of continuous eligibility for all families receiving state subsidized early care and education services. An additional bullet gives the attention to the roles of the local child care and development planning councils with respect to data collection and analysis.

Roundtable members engaged in a robust conversation and offered some recommendations in response to the proposed changes to the bulleted supporting items.

*Ms. Karla Pleitéz Howell moved to adopt the Public Policy Platform for the Second Legislative Session of 2019-20; Dr. Dean Tagawa seconded the motion. The motion was approved; Mr. Nurhan Pirim abstained.*

#### **4. Priority Legislation and Updates**

Ms. Sartell referred to the bill analysis on AB 324 (Aguiar\_Curry), which proposes expanding upon AB 212 – in Los Angeles County, known as the Investing in Early Stipend Program. In summary, the bill would replicate the Los Angeles County model that offers stipends to early educators working in centers and family child care homes serving a majority of state subsidized children in addition to early educators working in centers holding a contract with the California Department of Education (CDE). In addition, it would require the CDE to develop guidelines for the development of a plan for the use of funds prepared by the local child care and development planning council in partnership with the Alternative Payment Program (APP) agencies and the local Quality Counts consortia. Ms. Sartell mentioned that there is no intent to change the Los Angeles County model, rather an opportunity to strengthen the program by working more closely with the APP agencies. The bill is scheduled for a hearing today; last amendments were posted on April 2<sup>nd</sup>.

The Joint Committee on Legislation suggests that the Roundtable recommend the Board of Supervisors adopt a pursuit of position in support of the bill. end that the Board adopt a pursuit of position in support flexibility at the local level. Terry asked for a motion to approve the recommended position to the Board to support AB 324 insuring flexibility at the local level around the judiciary implementation.

*Ms. Karla Pleitéz Howell made a motion for the Roundtable to recommend a pursuit of position in support of AB 324 that includes ensuring local flexibility for implementation; the bill was seconded by Dr. Robert Gilchick. The motion was approved; Mr. Nurhan Pirim abstained.*

Michele next addressed AB 194 (Reyes), which proposes improving access to state subsidized childcare and development services by providing an additional \$1 billion, upon an appropriation by the Legislature, to programs and general child care and development programs serving low-income families. The funding would be targeted to the APP agencies and general child care and

development programs for the state's eligible children and families in need, including infants and toddlers.

*Dr. Jacquelyn McCroskey for the Roundtable to recommend a pursuit of position in support of AB 194 that would increase funding for subsidized child care and development services; Dr. Jennifer Hottenroth seconded the motion. The motion unanimously passed.*

### Opportunity for Stakeholder Input

#### **5. First 5 LA's Strategic Plan Refinement (SPR4) Process**

Ms. Debra Coleman of First 5 LA thanked the meeting participants for the opportunity to engage them in a discussion of First 5 LA's revisit of their strategic plan. First 5 LA is reviewing, reflecting and refining their current strategic plan with a focus on results by engaging stakeholder as follows:

##### *Review*

- How have our strategies been implemented?
- What progress has been made?

##### *Reflect:*

- What has changed in the environment?
- What have we learned about policy and systems change?

##### *Refine:*

- How should we refine our work based on what we've learned and strategic opportunities?

##### *Results:*

- Document our strategic direction and targeted results

Ms. Colman shared their North Star and Results for Children's and Families:

- Families have the awareness, resources, opportunities, relationships and environment to optimize their child's development
- Children enter kindergarten without any previously unidentified developmental delays and connected to developmentally appropriate services/supports
- Children are safe from abuse, neglect, and other trauma
- Children have high- quality ECE experience prior to kindergarten entry.

Ms. Ofelia Medina structured the meeting participants into small discussion groups and then reconvened them to share highlights from their discussions.

### Ongoing Efforts

#### **4. Strategic Planning**

Dr. Cohen relayed that that the strategic planning work continues behind the scenes. The strategic plan working group has compiled the feedback provided last month by the Roundtable and the Planning Committee. The feedback was positive with comments suggesting ensuring consistency of language, providing specificity in certain areas, additn document; offering clear and measurable goals; and delineating the role of data.

Dr. Cohen mentioned that a draft of the strategic plan will be shared at the respective meetings of the Planning Committee and Roundtable next month. Based on comments, the proposed mission focuses on families: "to serve as a leader for building and strengthening a high-quality early care and education systems for all children and families in Los Angeles County". Dr. Cohen continued by speaking briefly to each of the Priority Areas: Lifting the Office as a Change Agent; Increasing Access; Enhancing Quality; and Growing the Workforce.

## Wrap Up

### 6. Announcements and Public Comments

- Ms. Ogawa announced that the Roundtable will not meet in July and August.
- Michele shared that Governor Newsom will be releasing his revised proposed budget plan tomorrow, May 9<sup>th</sup>.

### 7. Meeting in Review

#### a. Action Items

Item Description	Lead
Policy Stakeholder Event Continue the Strategic Planning Progress	Terry Ogawa Richard Cohen & Ellen Cervantes

#### b. Follow up Items

Item Description	Lead	Pending/Due
Early Childhood Mental Health Consultation	Kalene Gilbert	Updates
Child Care Alliance of Los Angeles to present the updates on the Emergency Child Care Bridge Program for Foster Children	Ellen Cervantes Cristina Alvarado	Updates
Continue discussions with the Office of Women and Girls Initiative	Terry Ogawa	TBD
Measure H – Homeless Initiative: Board of Supervisor’s Child Care Motion	Cristina Alvarado	Updates

### 8. Call to Adjourn

The meeting was adjourned at 12:01 p.m.

#### Members Attending:

Dean Tagawa, Los Angeles Unified School District  
Jackie Majors, Child Care Alliance of Los Angeles County  
Jacquelyn McCroskey, Commission on Children and Families  
Jennifer Hottenroth, Department Children Family Services  
Jeannette Aguirre, Probation Department  
Karla Pleitéz Howell, First Supervisorial District  
Karen Chang, Fourth Supervisorial District  
Nellie Ríos-Parra, Child Care Planning Committee  
Nurhan Pirim, Department of Public Social Services  
Ofelia Medina, First 5 LA  
Richard Cohen, Third Supervisorial District  
Robert Glichick, Department of Public Health  
Terry Ogawa, Third Supervisorial District

**Alternate Members Attending:**

Alexandra Himmel for Dawn Kurtz, Child360  
Liliana Hernandez for Fran Chasen, SCC-CCAAEY  
Aden Michael for Kalene Gilbert, Department of Public Health  
Debi Anderson for Keesha Woods, Los Angeles County Office of Education

**Guests Attending:**

Imelda Padilla, Chief Executive Office  
Deborah Paratore, St. Anne's  
Katie Fallin Kenyon, Kenyon Consulting  
Debra Colman, First 5 LA  
Yasmin Grewal-Kök, EarlyEdge California  
Robert Beck, Department of Public Social Services  
Cristina Alvarado, Child Care Alliance of Los Angeles County  
Mary Morafo, Board of Supervisors

**Staff:**

Marghot Carabali  
Michele Sartell

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## STRATEGIC PLANNING WORKING DOCUMENT

### Cover Page – Side 1

- Three entities – OAECE, PRCCD, OAECE as graphic
- One Vision, One Mission
- Logos

### Cover Page – Side 2

- County logo
- List of Board of Supervisors
- DPH, OAECE leadership
- OAECE contact information

### Letter from DPH, OAECE, CCPC and PRCCD

### Acknowledgements Page

- List members of CCPC and PRCCD
- Funding from First 5 LA
- Consultant services of the Center for Nonprofit Management

### Table of Contents

- Introduction
- Brief Historical Roots and Current Planning Context
- One Mission, One Vision: Bold, New Path Ahead
- Strategic Plan Values
- Strategic Priorities
  - o Priority Area 1: Lifting the OAECE as a Change Agent for Early Care and Education
  - o Priority Area 2: Increasing Access
  - o Priority Area 3: Enhancing Quality
  - o Priority Area 4: Growing the Workforce
  - o Priority Area 5: Engaging Families and Communities
- Implementation and Summary: Planning into Action
- Preparing for the Future: A Vision for Success
- Appendices
  - o The Planning Process: Methodology and Engagement
  - o Current mission statements – OAECE, CCPC and PRCCD
  - o Sources

Written comments due by  
Friday, June 21, 2019 at noon  
to Maura Harrington at  
[mharrington@cnmsocal.org](mailto:mharrington@cnmsocal.org)

# One Vision, One Mission

## Vision Statement

**Option A:**

Children are healthy, thriving and have equitable opportunities to achieve optimal development to succeed in life.

**Option B:**

Children are healthy, thriving and have equitable opportunities to achieve their optimal development to succeed in life within the context of strong families and vibrant communities.

## Mission Statement

**Option A:**

Lead, build and strengthen an affordable and high-quality early care and education system for the children and families in Los Angeles County.

**Option B:** Unite and steer and systems to ensure equitable opportunities for children's optimal development and strengthened families through advocacy, family engagement, and enhanced capacity of the workforce.

## Strategic Priorities

**Priority Area 1:** Lifting the OAECE as a Change Agent for Early Care and Education

**Priority Area 2:** Increasing Access

**Priority Area 3:** Enhancing Quality

**Priority Area 4:** Growing the Workforce

**Priority Area 5:** Engaging Families and Communities

### Priority Area 1: Lifting the OAECE as a Change Agent for Early Care and Education

**Strategy 1.1:** Promote early care and education as part of a holistic approach to optimal child development, stronger families and thriving communities.

**Strategy 1.2:** Engage in a planning process to examine and redesign the existing bilateral structure of the Child Care Planning Committee and Policy Roundtable for Child Care staffed by the Office for the Advancement of Early Care and Education.

**Strategy 1.3:** Create and implement a multimedia communications plan to promote and message the focus on integration and developing structure.

**Strategy 1.4:** Leverage the relationship between the Office for the Advancement of Early Care and Education, the Policy Roundtable for Child Care and Development, and the Child Care Planning Committee, the Department of Public Health, and the Board of Supervisors.

**Strategy 1.5:** Ensure adequate staff resources to execute a new structure and stakeholder engagement model with distributed leadership across entities.

**Strategy 1.6:** Serve as an ombudsman for data collection and analysis for informing program planning and advocacy.

**Strategy 1.7:** Advocate for public policies (legislative and administrative) that build and strengthen the early care and education system in Los Angeles County [as a model for the state].

## Priority Area 2: Access

**Strategy 2.1:** Analyze the barriers for addressing the early care and education needs of families with infants and toddlers.

**Strategy 2.2:** Identify opportunities and develop strategies for promoting and integrating a continuum of services inclusive of paid family leave, home visitation, and early care and education that strengthen and build protective factors in families of young children.

**Strategy 2.3:** Develop strategies to tackle the barriers for developing and expanding early care and education facilities inclusive of centers and family child care homes.

**Strategy 2.4:** Assist in advocacy for funding (state and county) to build new child care centers or upgrade family child care centers to Quality Counts standards.

**Strategy 2.5:** Establish a mixed delivery system early care and education taskforce to explore alignment and coordination of early care and education services available for preschool age children.

**Strategy 2.6:** Harness the power of data to make a case for increased investments in early care and education services in Los Angeles County.

## Priority Area 3: Quality

**Strategy 3.1:** Leverage our membership to serve as advisory representing a wide range of perspectives to inform and shape the implementation of Quality Start Los Angeles (QSLA).

**Strategy 3.2:** Promote the development of a Quality Rating and Improvement System (QRIS) that broadens the quality improvement continuum and is appropriate for the realities within Los Angeles County.

**Strategy 3.3:** Advocate for increased investments in QRIS (e.g. Quality Counts California).

**Strategy 3.4:** Boost integration of services and linkages with state and local initiatives.

**Strategy 3.8:** Perform data analyses that examines the implementation of QSLA to facilitate informed stakeholder input sessions that may inform efforts to build the QRIS system in Los Angeles and shape advocacy efforts to increase investments at the state level.

**Strategy 3.9:** Ensure that every child receives early and ongoing developmental screenings in partnership with parents that include facilitating access as needed to early intervention services.

## **Priority Area 4: Workforce Development**

**Strategy 4.1:** Advocate for single reimbursement rate system that incentivizes and compensates for quality.

**Strategy 4.2:** Contribute to conversations and efforts focused on strengthening and building new professional development pathways for existing and emerging early educators.

**Strategy 4.3:** Contribute to information systems that support professional development.

**Strategy 4.4:** Revisit the Investing in Early Educators Stipend Program to determine and implement strategies that meet the needs of early educators in a variety of settings.

**Strategy 4.5:** Advocate for compensation commensurate with education, experience, and job duties.

**Strategy 4.6:** Work with local and statewide partners to explore opportunities for expanding free and low-cost professional development opportunities.

## **Priority Area 5: Engaging Families and Communities**

**Strategy 5.1:** Articulate the purpose of the authentic parent/community voice.

**Strategy 5.2:** Develop strategies to engage parents, families, and communities

**Strategy 5.3:** Identify and cultivate partnerships with existing entities working directly with and convening families in stakeholder processes.

**Strategy 5.4:** Explore creating an arm of the Planning Committee to serve as a Parent/Family Advisory Committee.

**Strategy 5.5:** Host [annual, bi-yearly] forums with parents, families and community members